



# Sustainability Report 2018

# 1. BOARD STATEMENT

We are pleased to present the annual Sustainability Report of The Place Holdings Limited (“The Place”, the “Group”) for our financial year ended 31 December 2018 (“FY2018”). This report is prepared in compliance with the requirements of Singapore Exchange Securities Trading Limited (“SGX-ST”) Listing Rules 711A and 711B, and references the Global Reporting Initiative (“GRI”) Standards. This report highlights the key economic, environmental, social and governance (“EESG”) related initiatives carried throughout a 12-month period, from 1 January to 31 December 2018.

Sustainability is a part of the Group’s wider strategy to create long-term value for all its stakeholders. As such, the key material EESG factors for the Group have been identified and cautiously reviewed by the management. The data and information provided have not been verified by an independent third party. We have relied on internal data monitoring and verification to ensure accuracy of data and information. The board of directors of the Group (the “Board”) oversees the management and monitoring of these factors and takes them into consideration in the determination of the Group’s strategic direction and policies.

To promote environmental conservation, no hard copies of this report has been printed. A digital copy can be found on our website at <http://www.theplaceholdings.com>.

We welcome feedback from our stakeholders with regards to our sustainability efforts as this enables us to consistently improve our policies, systems and results. Please send your comments and suggestions to [ailli.tay@theplaceholdings.com](mailto:ailli.tay@theplaceholdings.com).

22 April 2019

## 2. CORPORATE PROFILE

Listed on the Mainboard of the Singapore Exchange, The Place Holdings Limited (f.k.a. “Eucon Holding Limited”) (“The Place” or “the Group”) is an investment holding company whose portfolio coverage will include the investment, development and management of Media, Integrated Tourism and tourism-related “new retail” businesses.

The Group is backed by the key management team of The Place Investment Group, a multi-billion PRC conglomerate renowned for its extensive businesses in tourism, media, property management, biomedical technology investments and international trade.

The Group’s core belief is to embrace a lifelong, forward-looking, bold and modern thinking. Through the spirit of innovation, courage to explore and keeping in touch with industry elites and market developments, they assure the Group in maintain a leading position in the industry, IT, and media and communication aspects.

At management level, the Group has created a team that is vigorous and committed. With a high degree of cohesiveness and effective execution, the management team is good at seizing opportunities and implementing projects swiftly, providing the Group huge cost-savings and substantial rewards.

Meticulous but understanding the overall situation is the selling point of the Group’s product. Paying attention to details is the vitality while working with partners and a clear picture of the overall situation creates value and product superiority.

In all collaborations, the Group strives to create value but at the same time maintain amicable balance between reality and rewards. With creating a win-win situation for all parties a priority uphold by the Group. The Group seeks the most justifiable business development plan while preserving the interests of all partners.

The Group's current business activities include:

- Provision of comprehensive branding strategy, planning and organising of corporate events, and exhibitions, and other large-scale events, and
- Development and operating of integrated tourism business including but not limited to the development of tourist townships near renowned tourist destinations, the development of commercial malls, hotels, entertainment and recreation facilities, resorts, corporate clubhouses and wellness resorts for the elderly; and
- Establishing, acquiring and/or otherwise investing in companies in the “new retail” businesses (i.e. those which manage and/or provide retail services by incorporating new advances in technology including but not limited to big data, payment, logistics, virtual reality) within the tourism industry which has synergies with the Company’s integrated tourism business.

The Group is expanding through acquisition of profitable businesses with high growth potential.

## **2.1. Group's Vision**

To create a better future by embodying the spirit of enduring innovation. To create product superiority and society values by embracing a committed attitude.

## **2.2. Group's Mission**

To foster the holistic development of tourism, new retail, real estate and media and emerge as the underlying innovator of respective industries.

## **2.3. Business Ethics**

The Group is committed to safeguard the interests of our stakeholders through sustainable growth. To achieve this, we uphold ourselves to high standards of corporate governance, business and ethical conduct.

This value has been communicated to all of our employees, major suppliers and business partners. Adhering to corporate governance, business and ethical conduct is preach constantly at internal meetings. Any forms of corruption within the Group will not be tolerated, and will be escalated to the Executive Chairman of the Board of Directors.

### 3. OUR APPROACH TO SUSTAINABILITY

#### SUSTAINABILITY METHODOLOGY



#### STAKEHOLDERS ENGAGEMENT

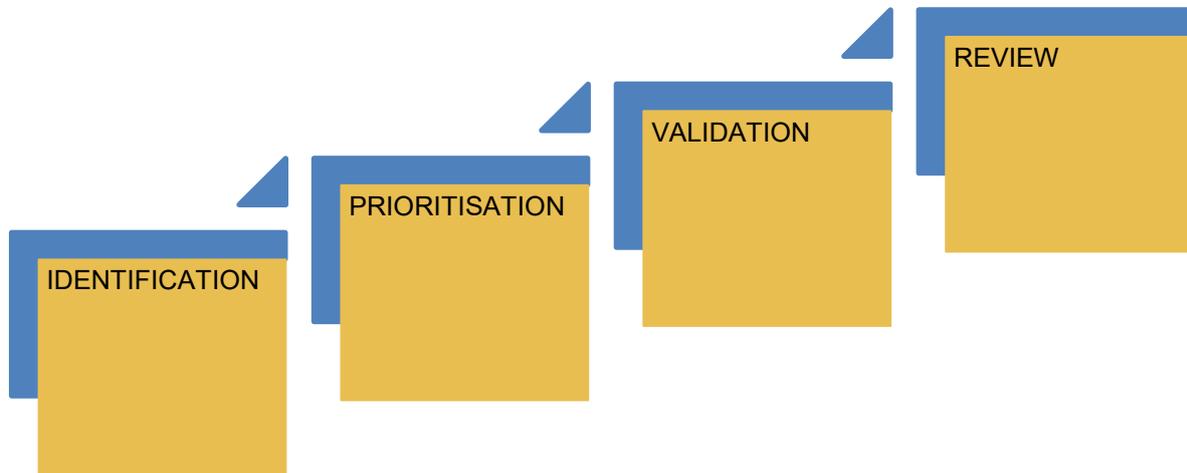
An important starting point in our sustainability journey is to identify our stakeholders and the material aspects relevant to our business. The interests and requirements of key stakeholders are also taken into account when formulating corporate strategies. These key stakeholders include, but are not limited to, customers, suppliers, shareholders and employees. We adopt both formal and informal channels of communication to understand the needs of key stakeholders, and incorporate these into our corporate strategies to achieve mutually beneficial relationships.

Key Stakeholders	Engagement Platforms	Frequency of Engagement	Key Concerns Raised
<b>Suppliers</b>	Face-to-face meetings	When needed	Service quality
	Vendor Assessment	Annually	
<b>Investors and Shareholders</b>	Annual General Meeting/ Extraordinary General Meeting	Annually or when needed	Foreign currency exposure
	Annual Report	Annually	
	Announcement	Quarterly or when needed	
<b>Employees</b>	Staff Appraisal	Annually	Obtaining staff insurance
<b>Customers</b>	Face-to-face meetings	When needed	Ability to source for more contracts
<b>Government and Regulators</b>	Annual Report	Annually	Maintaining good corporate governance standard
	Announcement	Quarterly or when needed	

The Place is a member of Singapore Business Federation (“SBF”) as required by SBF Act.

## MATERIALITY ASSESSMENT

Our sustainability process begins with the identification of relevant aspects. Relevant aspects are then prioritised to identify material factors which are subject to validation. The end result of this process is a list of material factors disclosed in the Sustainability Report. The process of which are as shown below:



The Group has conducted a materiality assessment during the year with the help of an external consultant. We engaged our employees from different departments, seeking our internal stakeholders' feedback for prioritisation of these topics. Going forward, materiality review will be conducted every year, incorporating inputs gathered from stakeholders' engagements.

In order to determine if an aspect is material, we assessed its potential impact on the economy, environment and society and its influence on the stakeholders. Applying the guidance from GRI, we have identified the following as our material aspects:



**ECONOMIC**  
Economic Performance  
Anti-corruption



**SOCIAL**  
Employment  
Socioeconomic Compliance



**ENVIRONMENTAL**  
Environmental Compliance



**GOVERNANCE**  
Corporate Governance  
Risk Management

## 4. ECONOMIC

### ECONOMIC PERFORMANCE

The Place firmly believes that focusing on financial sustainability is critical. The Company's basic principle is that long-term profitability and shareholder value is ensured by taking into account the interests of stakeholders, such as shareholders, employees, suppliers and society as a whole.

For detailed financial results, please refer to the following sections in our Annual Report 2018:

- Financial Highlights, pages 16 to 17
- Financial Statements, pages 53 to 110

We will put in place an innovative team and will inject high-quality projects into the listed company to demonstrate our commitment to foster mutually beneficial relationships while at the same time creating value for our Singapore-based stakeholders.

### ANTI-CORRUPTION

The Place do not tolerate corruption in any form, such as extortion and bribery. This has been made clear to our employees, our suppliers and our business partners. There have also been no reported incidents of corruption during the same reporting period.

#### *Whistleblowing Policy*

The Place does not tolerate any malpractice, impropriety, statutory non-compliance or wrongdoing by staff in the course of their work. Our Whistleblowing Policy is intended to provide a framework to promote responsible and secure whistleblowing without fear of adverse consequences.

Employees and outside parties, such as suppliers, customers, contractors and other stakeholders, may use the procedures set out in the Policy to report any concern or complaint regarding questionable accounting or auditing matters, internal controls, disclosure matters, conflict of interest, insider trading, collusion with competitors, serious breaches of Group policy, unsafe work practices or any other matters involving fraud, corruption and employee misconduct.

The Policy allows for reporting by employees or outside parties of such matters to the Lead Independent Director of the Company, without fear of reprisal, discrimination or adverse consequences, and also permits the Group to address such reports by taking appropriate action, including, but not limited to, disciplining or terminating the employment and/or services of those responsible.

Complaints are directed to the Lead Independent Director of the Company via a designated e-mail.

*Target: No instances of corruption throughout the year.*

## 5. ENVIRONMENTAL

### ENVIRONMENTAL COMPLIANCE

Similar to FY2017, there was no incidence of non-compliance with laws and regulations resulting in significant fines or sanctions in FY2018. We endeavor to maintain this track record.

*Target: To have zero incidents of non-compliance.*

## 6. SOCIAL

### EMPLOYMENT

Every employee plays an essential role in our company. We achieve success by promoting a collaborative work environment in which everyone is committed to achieve our corporate goals based on open and honest communications while showing care and support for each other. Our employees are the drivers of our business and we believe in creating a respectful, rewarding and safe working environment for our people. We support and respect the protection of internationally proclaimed human rights.

Continuous open dialogue is the main platform used to engage our employees. Open dialogues are conducted informally to encourage employees to raise any issues to management. We believe that this provides a more interactive and direct channel for any form of feedback.

The company provides competitive remuneration based on merit to all our employees. Our employees are not covered by collective bargaining agreements but are given the rights to exercise freedom of association.

1♂ : 1♀ Our headcount increases from three in FY2017 to four in FY2018. Three employees were recruited in FY2018 while there were two resignations. Our employee's gender ratio is one male to one female. Three employees aged between 30-50 years old while the one is aged between 50-60 years old. .

There have been no reports of discrimination based on race or gender within the Group.

*Target: To have zero incident of discrimination. If there is any, it will be looked into within 2 days.*

## SOCIOECONOMIC COMPLIANCE

The Place is proud to inform that it is in compliance, in all material aspects, with all social, economic, and environmental rules and regulations and anti-competitive practices. There were no significant fines or non-monetary sanctions for non-compliance with laws and regulations over the past year.

*Target: To have zero incidents of non-compliance.*

## 7. GOVERNANCE

### CORPORATE GOVERNANCE

The Board and the Management of The Place are committed to the best practices in corporate governance to ensure sustainability of the Group's operations. We believe that our constant drive for corporate excellence will allow us to establish a more transparent, accountable and equitable system, thereby increasing the value of the Company and its value to our shareholders. Please refer to the Annual Report FY2018 pages 18 to 46 for details of the Group's Corporate Governance Report.

*Target: To ensure compliance with SGX requirements.*

### RISK MANAGEMENT

The Board is committed to ensuring that the Group has an effective and practical enterprise risk management framework in place to safeguard Shareholders' interests, and the sustainability of the Group as well as provide a basis to make informed decisions having regard to the risk exposure and risk appetite of the Group. For detailed disclosure on our risk management, please refer to pages 32 to 33 of our Annual Report FY2018.

*Target: To perform risk assessment annually and disclose in accordance with SGX requirements.*

## GRI STANDARDS CONTENT INDEX

GRI Standard	Disclosure	Reference / Description
<b>GRI 101: Foundation 2016</b>		
<b>GENERAL DISCLOSURE</b>		
<b>GRI 102: General Disclosures</b>	102-1	Name of organisation The Place Holdings Limited
	102-2	Activities, brands, products and services Sustainability Report (SR) page 2
	102-3	Location of headquarters Singapore
	102-4	Location of operations China
	102-5	Ownership and legal form Annual Report (AR) page 13
	102-6	Markets served China
	102-7	Scale of the organisation AR page 13, SR page 7
	102-8	Information on employees and other workers SR page 7
	102-9	Supply chain Not applicable
	102-10	Significant changes to the organisation and its supply chain Not applicable
	102-11	Precautionary Principle or approach The Place supports the intent of the Precautionary Principle, but has not expressed a specific commitment
	102-12	External initiatives None
	102-13	Membership of associations SR page 4
	102-14	Statement from senior decision maker SR page 2
	102-16	Values, principles, standards and norms of behaviour SR page 3
	102-18	Governance structure AR page 18 to 46
	102-40	List of stakeholder groups SR page 4
	102-41	Collective bargaining agreements None
	102-42	Identifying and selecting stakeholders SR page 4
	102-43	Approach to stakeholder engagement SR page 4
	102-44	Key topics and concerns raised SR page 4
	102-45	Entities included in the consolidated financial statements AR page 13
	102-46	Defining report content and topic boundaries SR page 2
	102-47	List of material topics SR page 5
	102-48	Restatement of information None
	102-49	Changes in reporting None
	102-50	Reporting period 1 January to 31 December 2018
	102-51	Date of most recent previous report 18 December 2018
	102-52	Reporting cycle Annually
	102-53	Contact point for questions about the report SR page 2
	102-54	Claims if reporting in accordance with the GRI Standards SR page 2
	102-55	GRI content index SR page 9
	102-56	External Assurance We may seek external assurance in the future.
<b>MATERIAL TOPICS</b>		
<b>GRI 201: Economic performance</b>	201-1	Direct economic value generated and distributed SR page 6
<b>205: Anti-corruption</b>	205-2	Communication and training about anti-corruption policies and procedures SR page 6
<b>GRI 307: Environmental compliance</b>	307-1	Non-compliance with environmental laws and regulations SR page 7
<b>GRI 401: Employment</b>	401-1	New employee hires and employee turnover SR page 7
<b>GRI 419: Socioeconomic Compliance</b>	419-1	Non-compliance with laws and regulations in the social and economic area SR page 8